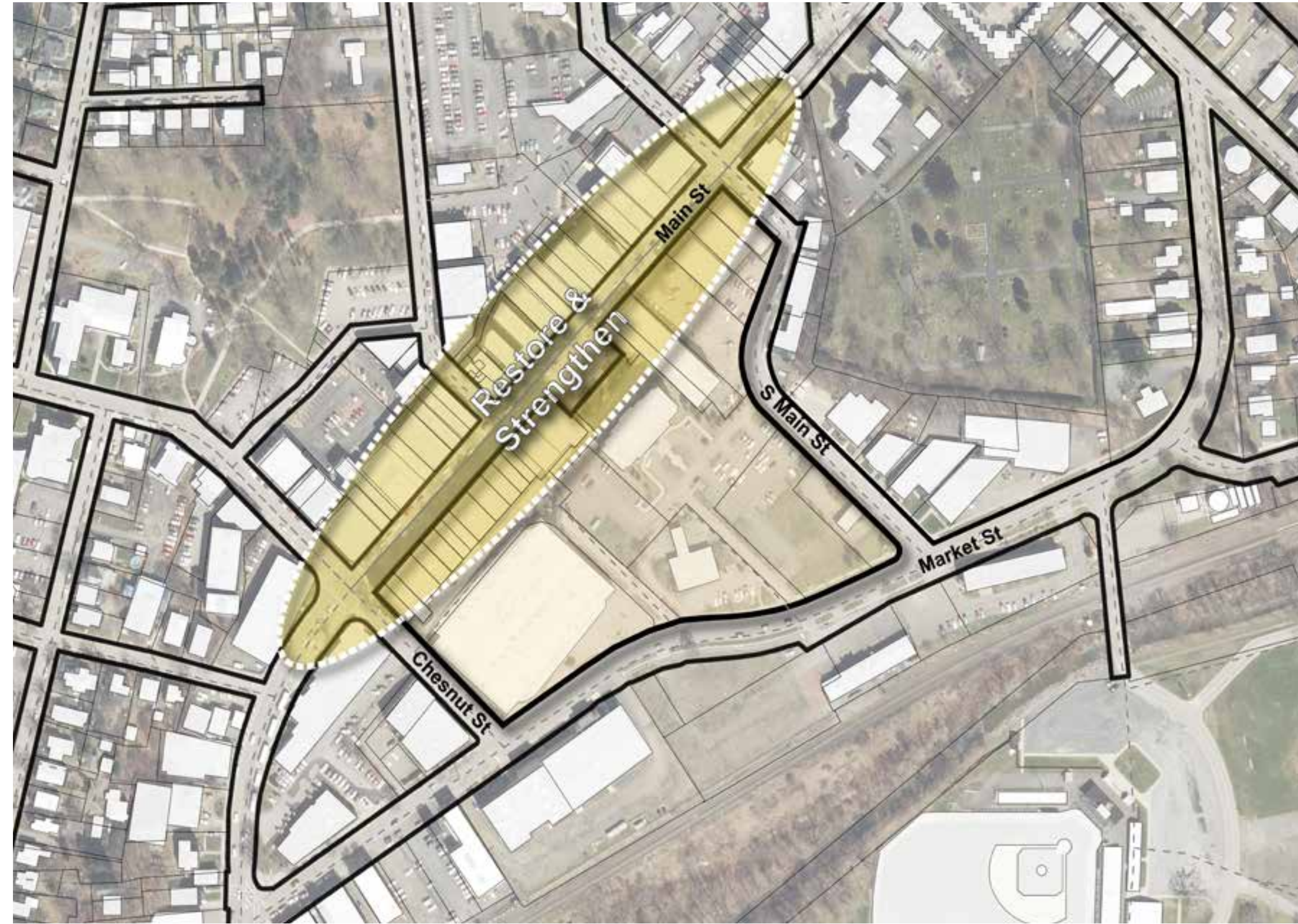


Principles

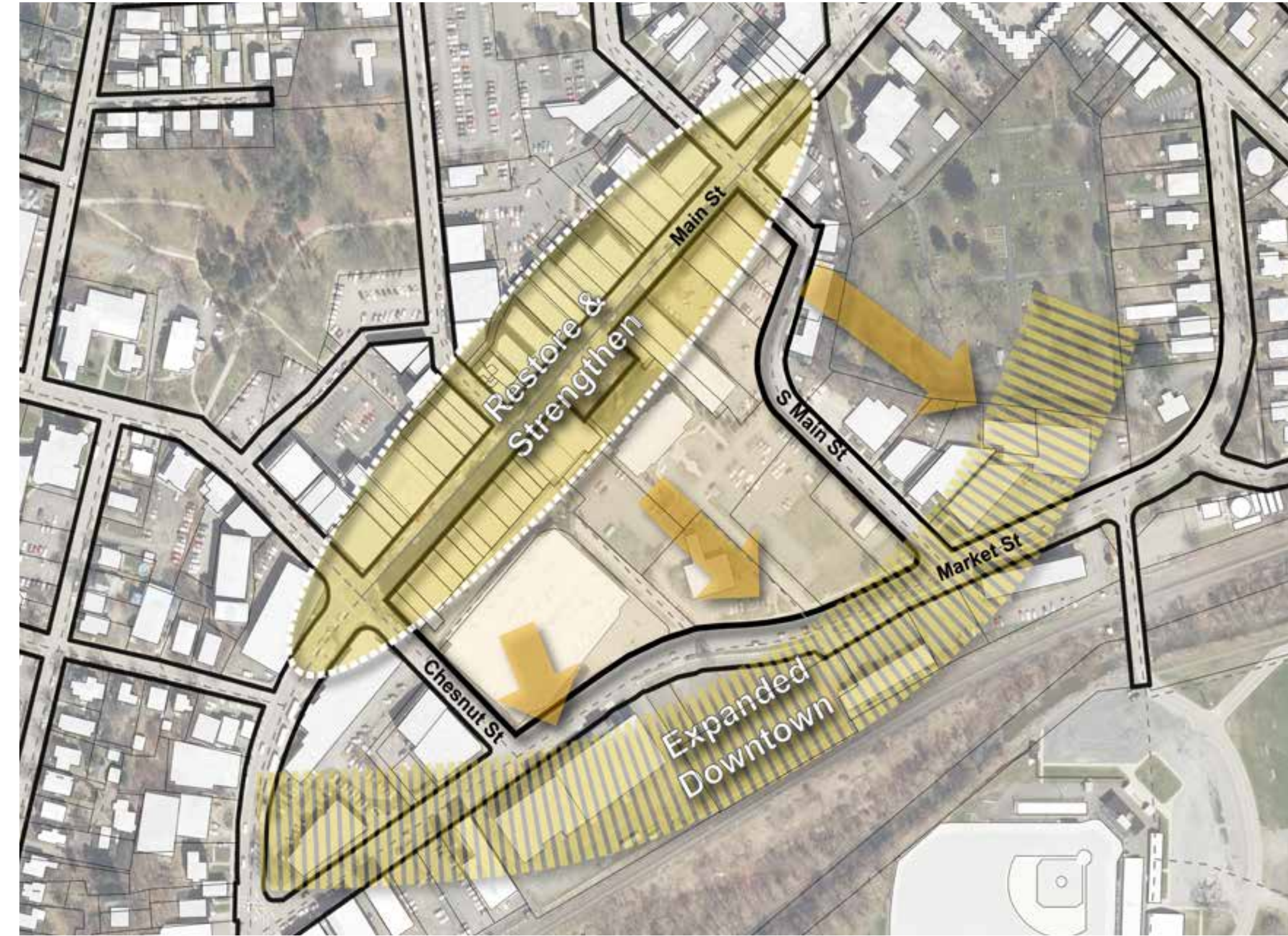
A. Strengthen



Support for Small Businesses

- 1- Downtown Business Support Team
- 2- Program for Retail and Commercial Tenant Improvement Fund
- 3- Signage
4. Upper Story Housing Support
5. Westcott Lot Mixed-use Development

B. Expand



6. Mohawk Valley Food & Beverage Innovation Center

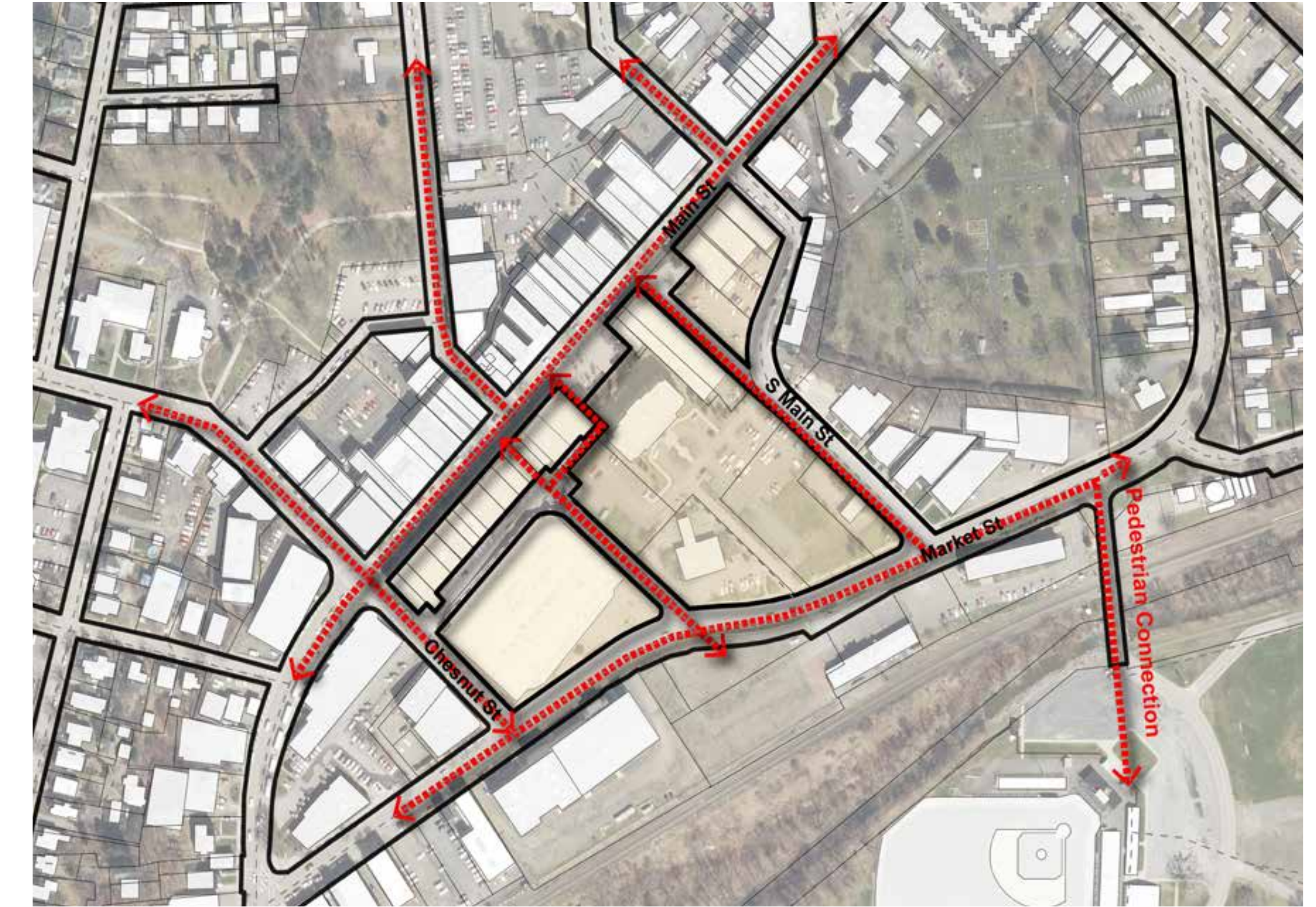
7. Makerspace and Small Scale Manufacturing

Parking Structure Alternatives

- 8- Partial Demolition and New Residential
- 9- Retail Renovation
- 10- Green Screen Renovation
- 11- Re-cladding with Brick
- 12- Transit Hub
- 13- Complete Demolition and New Mixed-use

14. Multifamily Building, Typical

C. Connect



15. Muller Plaza Passage

16. Public Walkway from Water Street to Market Street

17. Market Street Improvements: Phase 1 and 2

18. Support for Arts & Culture



Project Description

Administrative assistance to implement “Main Street” retail, housing renovations and signage improvements. Manage student noise.

- Option 1: City management support.
- Option 2: Consultant manager

Project Benefits

- Expedites implementation of retail and housing strategy
- Supports jobs on Main Street
- Supports tourism economy

Time Frame

1-5 Years

Ongoing Needs

DRI Strategy

Strengthen Downtown Businesses

Project Detail

Administrative Support 2-5 Years

Est Budget Range

| | |
|-----------------------|------|
| City Staff | 400K |
| or / Combination with | |
| Consultant | 400K |

| | |
|------------------------------|------|
| Total Cost | 400K |
| Project Funds, DRI | 400K |
| Project Partners | |
| Estimated Financial Leverage | ? |

Responsible Party

?

Local Actions

Application to CFA for DRI Funds

Roles and Responsibilities

New Tools to Support Business Growth:

- Working with building owners to renovate and upgrade properties
- Tenant recruitment
- Support for tenant fit-out
- Monitor safety
- Proforma Review
- Facilitation of Architectural services
- Tax credit assistance
- Public events program
- Monitor cleanliness
- Technical support
- Noise Management
- Engagement with the respective owners/ governing bodies of anchor institutions such as Foothills, Oneonta Theater and YMCA for Downtown Rehabilitation

A: Small Business Support: Program for Retail and Commercial Tenant Improvement Fund

Project Description

Small Grants or Loans for facade and interior space renovations for existing and prospective small businesses to improve their store spaces.

- Address needs of storefront facade condition, electrical capacity, code compliance.
- Program Option 1: Revolving Loan program, estimated loan amounts \$10-20K.
- Program Option 2: Matching Grants

Project Benefits

- Leverages private investment
- Increases consumer spending on Main Street
- Increases Tax base
- Supports jobs on Main Street
- Supports tourism economy

Time Frame 1-3 Years

Ongoing Needs

Maintenance By Owner
Loan Monitoring By Loan Officer

DRI Strategy

Strengthen Main St Retail

Project Detail

Retail Establishments 15-25
Revolving Loan Fund
Matching Grant

Est Budget Range

Revolving Loan 500K
Loan sizes 10-20K
Matching Grant 150K
Grant sizes 10-15K

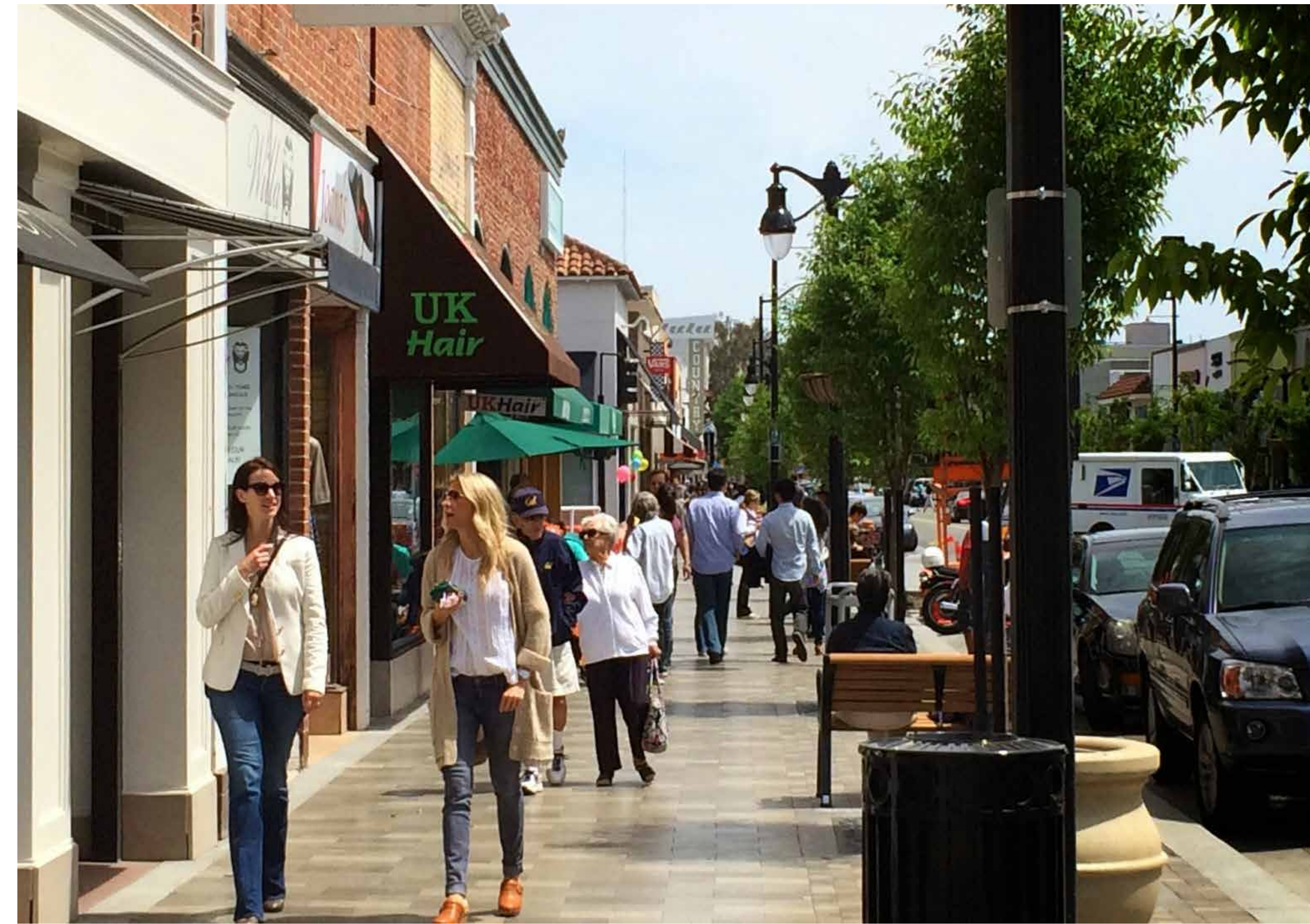
Total Cost 650K
Public Funds, DRI 650K
Project Partners NY Main St Program
Estimated Financial Leverage 1:2-1:5

Responsible Party

?

Local Actions

Coordinate with Owners
Establish Loan Funds
Application to CFA for DRI Funds



Note: Construction and public funding budgets are preliminary and subject to adjustment



A. STRENGTHEN: Signage

Project No.3

Project Description

Improve visibility of existing storefronts through the installation of blade/projecting signs and awning signs. Improve district signage for retail wayfinding and parking signage.

- Option 1: Micro-grants for individual business signage. \$500-\$2000.
- Option 2: Retail district signage program to direct pedestrians to various locations.
- Option 3: Parking signage to direct both vehicles and pedestrians
- Option 4: Regional signage and advertisement.

Project Benefits

- Leverages private investment
- Increases consumer spending on Main Street
- Increases Tax base
- Supports jobs on Main Street
- Supports tourism economy

Time Frame 1-3 Years

Ongoing Needs

Maintenance By City

DRI Strategy

Strengthen Main Street Retail

Project Detail

| | |
|-------------------------|-------|
| Retail Establishments | 25-30 |
| Signage for Storefronts | 25-30 |
| District Signs | 5-10 |
| Parking Signs | 10-15 |
| Regional Signs | 5-10 |

Est Budget Range

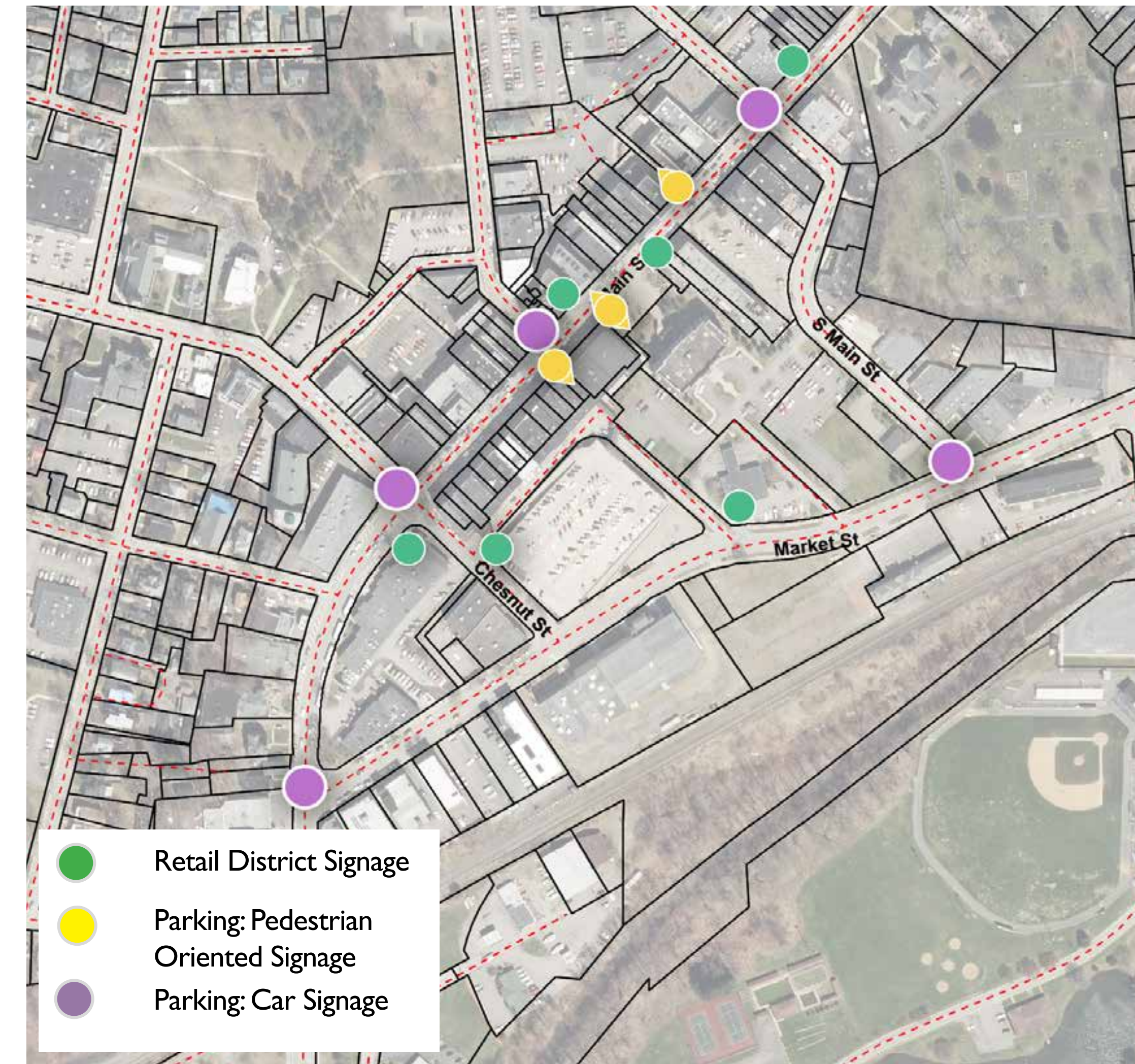
| | |
|------------------------|-----------------|
| Storefront Signs | 50-60K |
| District Signs | 30-50K |
| Regional Signs | 50-75K |
| Parking Signs | 30-50K |
| Soft Costs | 50-100K |
| Total Cost | 200-330K |
| Public Funds, DRI | 200-330K |
| Project Partners | ? |
| Est Financial Leverage | |

Responsible Party

?

Local Actions

- Coordinate with Transportation
- Coordinate with DOT
- Application to CFA for DRI Funds
- Retain Consultant
- Regulatory Approvals



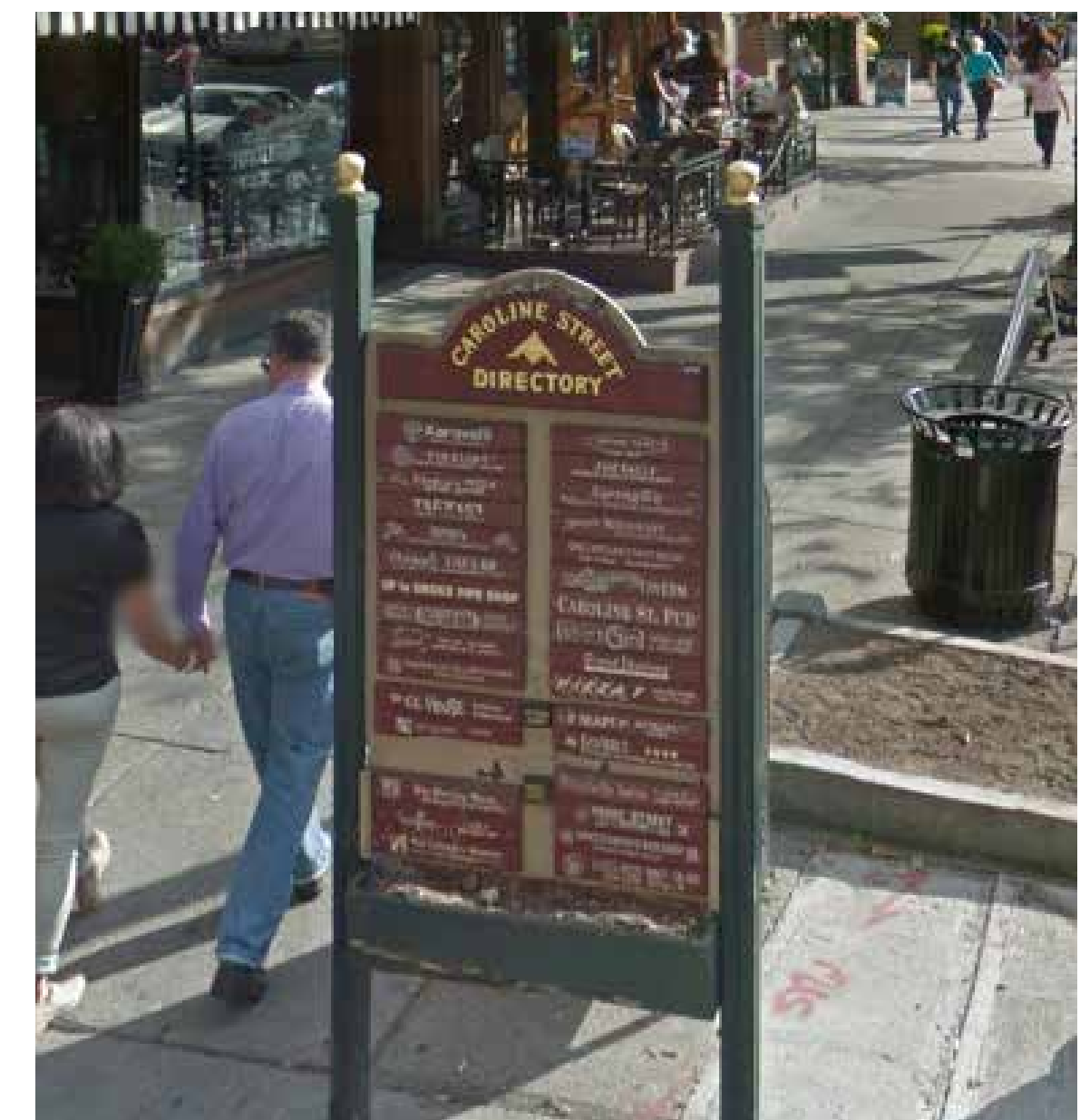
District Signage



Individule Signage



Lettis Highway - Gateway and Branding



Note: Construction and public funding budgets are preliminary and subject to adjustment



Project Description

Provide financial support for renovations that create more housing choices on underutilized upper floors.

- Address current real estate environment with little incentive to renovate.
- Program Option 1: Revolving Loan Fund
- Program Option 2: Direct matching grants
- Program Option 3: Assistance with historic tax credits

Project Benefits

- Leverages private investment
- Creates diverse housing
- Increases consumer spending on Main Street
- Increases Tax base
- Supports jobs on Main Street
- Supported by residential market demand study

Time Frame 1-5 Years

Ongoing Needs

Maintenance By Owner
Loan Monitoring By Loan Officer

DRI Strategy

Strengthen Main St Housing

Project Detail

| | |
|---------------------|----------|
| Housing Structure | 5-10 |
| Revolving Loan Fund | 500-600k |
| Matching Grant | 1M |

Est Budget Range

| | |
|----------------|---------|
| Revolving Loan | 500K |
| Loan sizes | 10-20K |
| Matching Grant | 250K-1M |
| Grant sizes | 40-300K |

| | |
|------------------------|--------------------|
| Total Cost | 1.5M |
| Public Funds, DRI | 750K-1.5M |
| Project Partners | NY Main St program |
| Est Financial Leverage | 1:2-1:5 |

Responsible Party

?

Local Actions

Coordinate with Owners
Establish Loan Funds
Application for CFA



Note: Construction and public funding budgets are preliminary and subject to adjustment



A. STRENGTHEN: Westcott Lot Mixed-use Development

Project No.5

Project Description

New Mixed-use residential with retail building on Main Street at Westcott Lot location. Existing parking lot to remain at lower level. Plaza and passageway at Main Street level provide connection to South Main Street and Market Street.

- Four story structure on Main Street, Five stories facing South Main Street.

- Opportunity for outdoor dining provided by both new and existing retail establishments.

- Potential professional housing location.

- Possible location for a public bathroom

Project Benefits

- Leverages high level of private investment
- Creates diverse housing
- Increases consumer spending on Main Street
- Increases Tax base
- Supports jobs on Main Street
- Supported by residential market demand study

Time Frame 2-4 Years

- Possible location for a public bathroom

Note: Construction and public funding budgets are preliminary and subject to adjustment

DRI Strategy

Increase Housing Downtown

Project Detail

| | |
|-------------------|-------------|
| Residential | 24-27 Units |
| | 27,000sf |
| Retail | 4,000sf |
| Parking | 1 Level |
| Boardwalk & Plaza | 9,000sf |

Est Budget Range

| | |
|------------------------|-------------------------|
| Building, est | 4.7-5.5M |
| Public Plaza & walkway | 1.25-1.75M |
| | \$90/ sf with structure |
| | \$90/ sf with structure |
| Soft Costs | 900K |
| Total Cost | 6.85-8.25M |
| Public Funds, DRI | 2-2.5M |
| Project Partners | ? |
| Est Financial Leverage | 1:3-1:3.4 |

Responsible Party

?

Local Actions

- Transfer property holding to City
- Retain Developer
- Application to CFA
- Regulatory Approvals

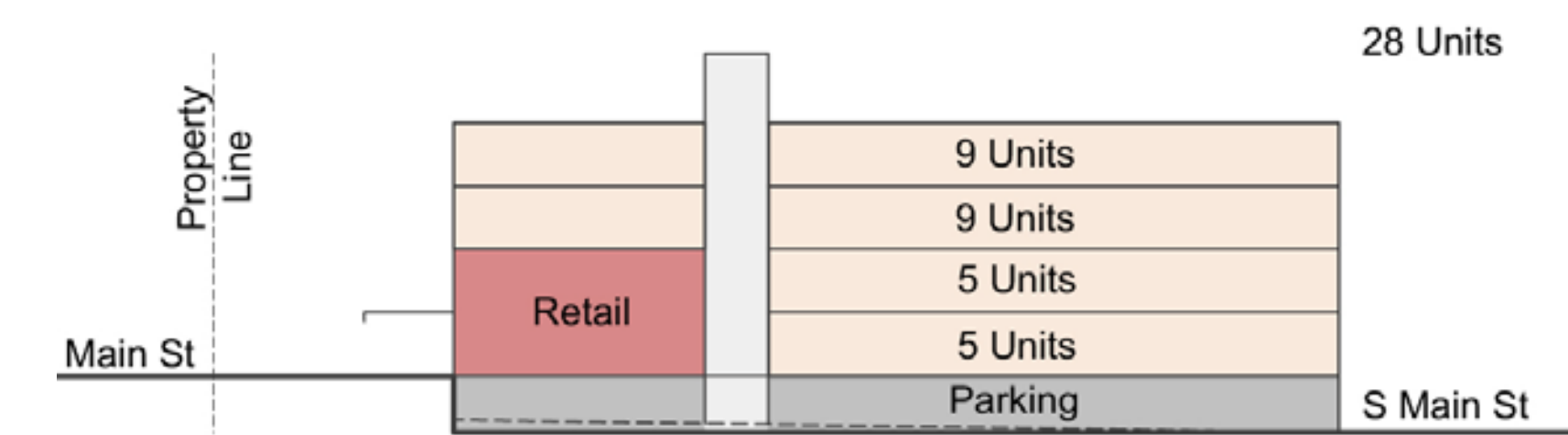
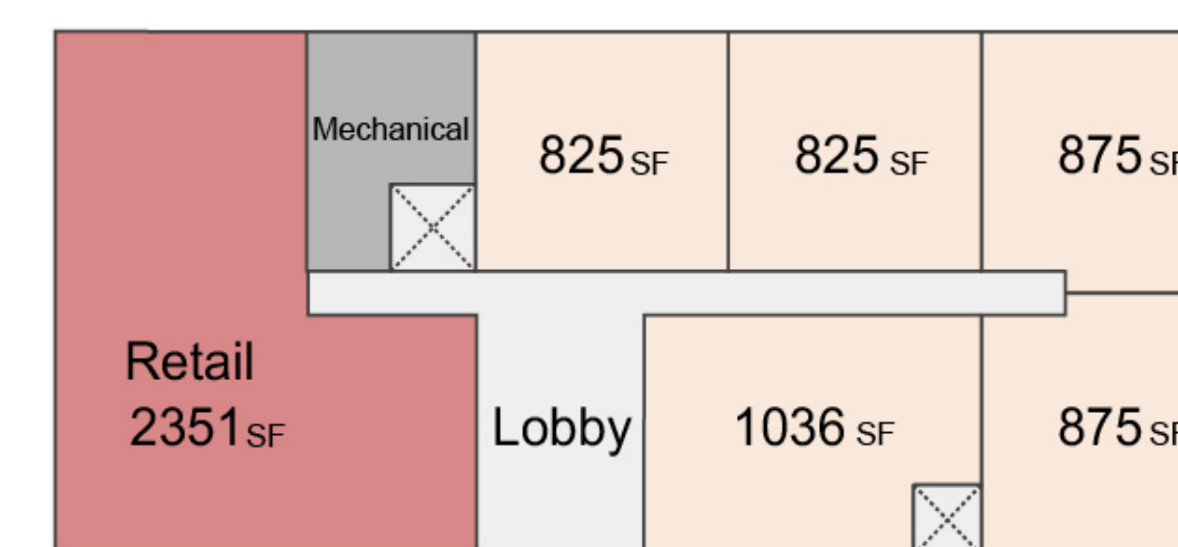
Ongoing Needs

Maintenance By Developer



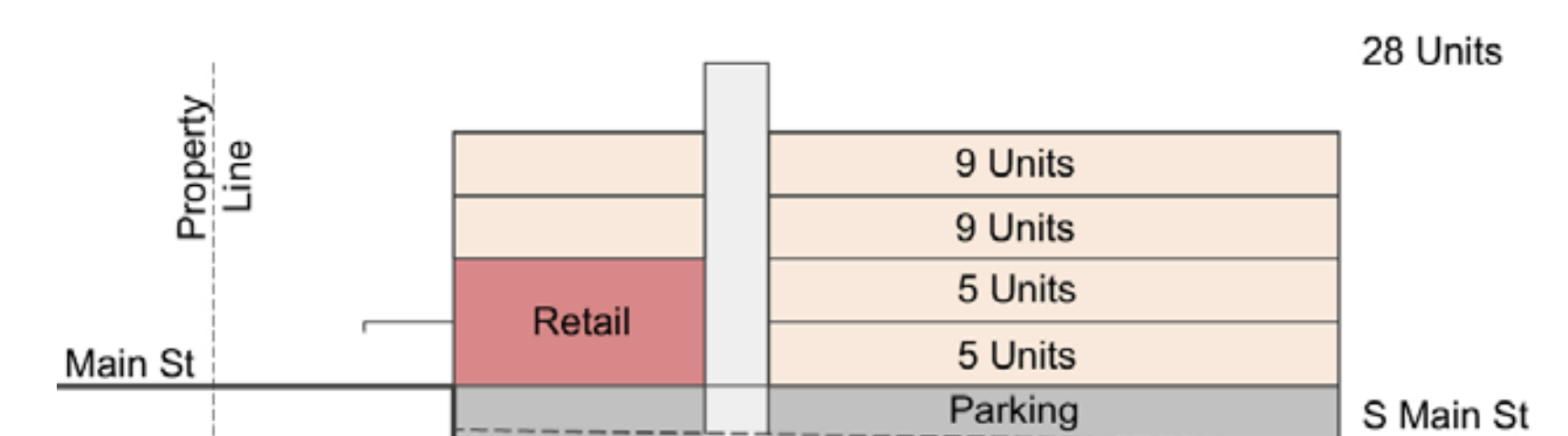
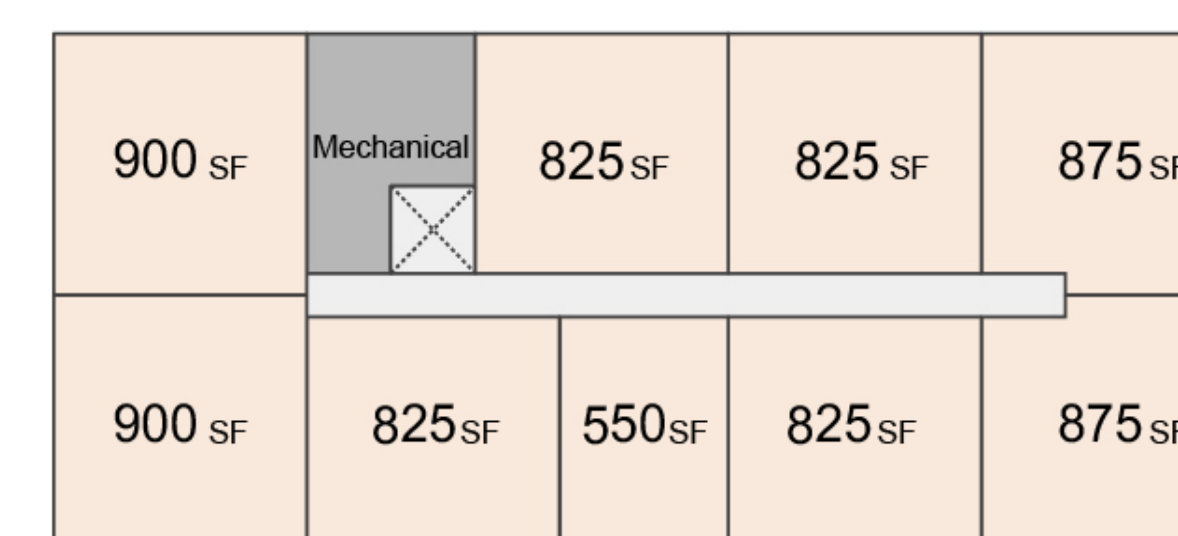
Ground Floor Plan

Section



Typical Floor Plan

Elevation



Project Description

Regional Food and Beverage Innovation Center on Market Street. Two floors of public-use space complimented by new residential units on upper stories.

- Education and programming for food & beverage related industry
- Support for entrepreneurs and existing businesses in craft food & beverage
- Workforce training and development
- Retail space for regional products, demonstration kitchen and event space
- Mixture of residential units: market-rate, subsidized, executive, and special needs
- Partnerships with educators for adult education, certificate programs
- Partnerships with health-care providers for health and nutrition education

Project Benefits

- “Brains” for all regional food & beverage initiatives and expansion
- Job creation and job training
- Regional leadership and innovation
- Bolsters local agriculture and food & beverage production
- Strengthens cultural identity
- Removes blight and positively impacts character of Market Street
- Drives unique traffic to City and enhances activity on Main Street

Ongoing Needs

- Finalize business model
- Site control
- Finalize partnership with CADE and structure of LDC

DRI Strategy

- Increase jobs and housing downtown
- Enhance Main Street and Market Street traffic
- Lynchpin for Market Street reclamation

Project Detail

| | |
|-------------|---------------------|
| Residential | 40 Mixed-type Units |
| Food Center | Multi-Use Space |
| Parking | Adjacent |

Est Budget Range

| | |
|-------------------------|-------------------|
| Building | ? |
| Remediation | 430K |
| Acquisition | 150K |
| Soft Costs | ? |
| Total Cost | 14-15M |
| Public Funds, DRI | 1.75M |
| Additional Public Funds | 3.75M |
| Project Partners | Private Developer |
| Est Financial Leverage | 1:3 |

Responsible Party

Otsego Now

Local Actions

- Acquire Property
- Demo and Remediation
- Retain Developer
- Finalize business model
- Application for DRI funds
- Regulatory approvals
- Enhance relationships with important stakeholders
- Hire leadership and management of public space

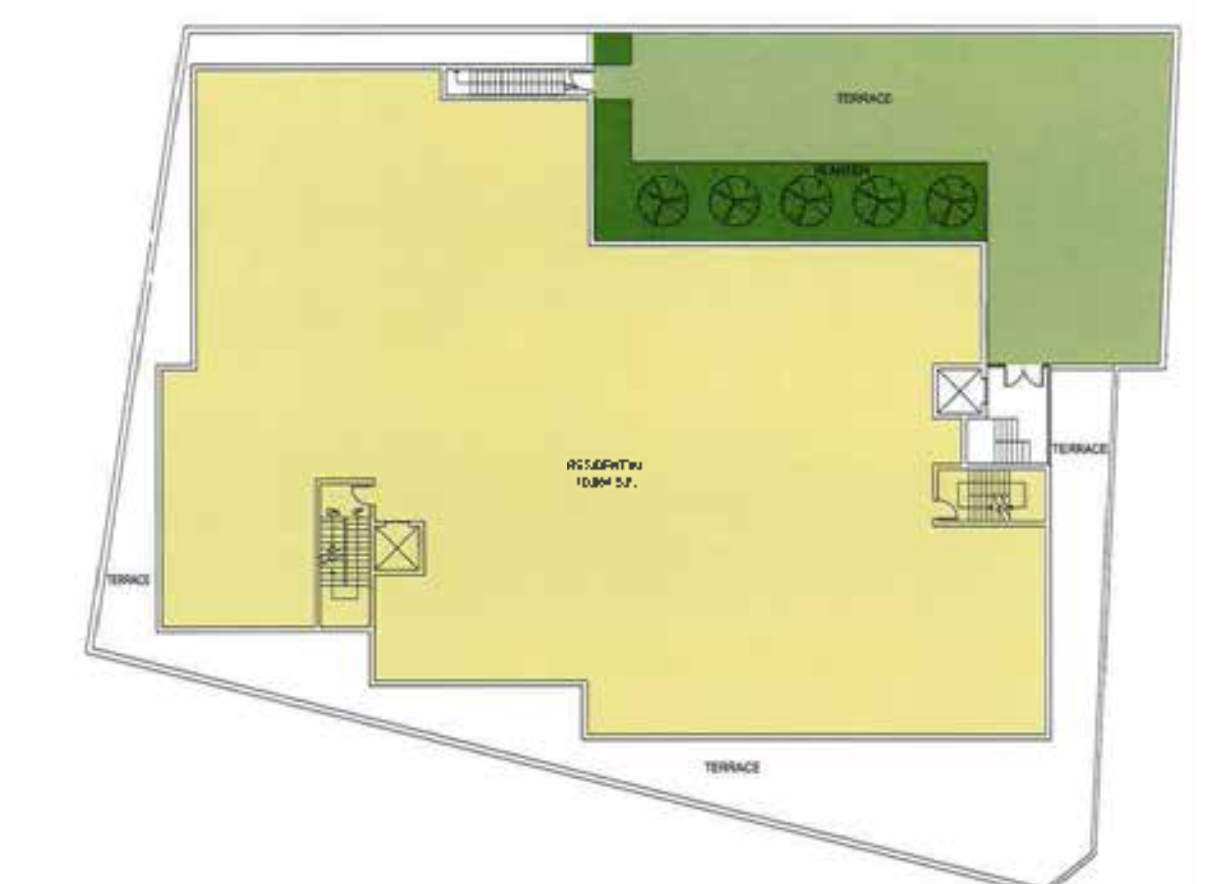
Time Frames **1-3 Years**



Floor 2



Floor 1



Floor 3-5

Note: Construction and public funding budgets are preliminary and subject to adjustment



B. Expand: Business Incubator, Makerspace and Small Scale Manufacturing No.7

A. Support for business incubator and small manufacturing establishments

B. Makerspaces combine manufacturing equipment, community, and education for the purposes of enabling community members to design, prototype and create manufactured works that wouldn't be possible to create with the resources available to individuals working alone.



B. Parking structure: Partial Demolition & New Residential

Project No.8

Project Description

New Mixed-use residential and retail building on Chestnut Street at existing parking structure. Four stories of residential and one level of commercial space.

- Requires demolition of existing structural bays of parking structure.
- Single loaded corridor apartment configuration
- Loss of approximately 100 public spaces.
- Segregating of approximately 40-50 spaces for dedicated residential use.
- Total public spaces remaining 330sp.
- Constrains parking structure natural ventilation code requirement.

Project Benefits

- Leverages some private investment
- Creates diverse housing
- Increases consumer spending on Main Street
- Increases Tax base
- Supported by residential market demand study

Time Frame 2-5 Years

Ongoing Needs

Maintenance By Developer

DRI Strategy

Increase Housing Downtown

Project Detail

| | |
|--------------------------|-------------|
| Residential | 22-24 Units |
| | 25,000sf |
| Retail | 3-6,000sf |
| Long-term Garage Repairs | |

Est Budget Range

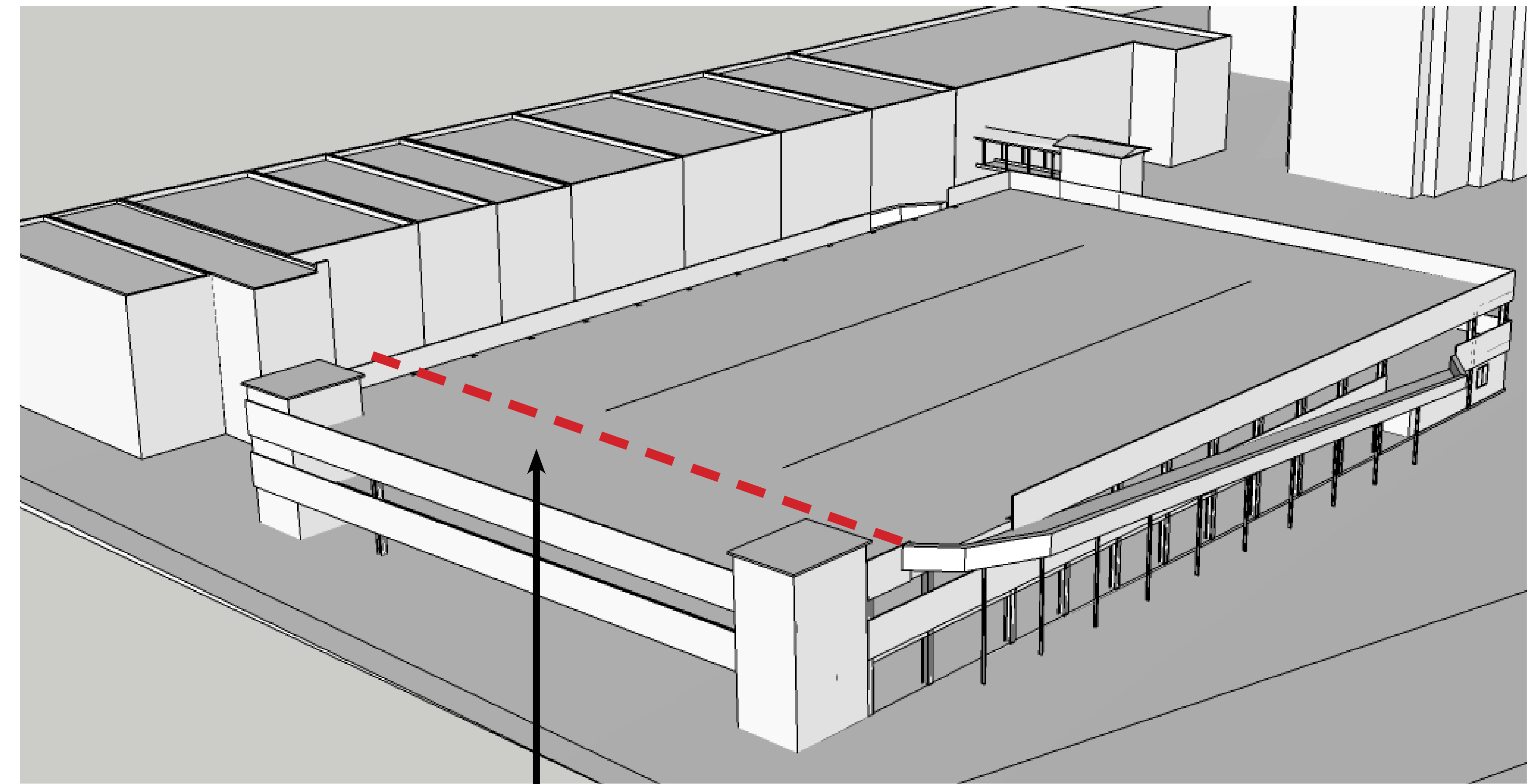
| | |
|------------------------------|----------------|
| New Building | 5-6M |
| Garage Demolition | 1-1.25M |
| Single Loaded Corr Premium | 250K-750K |
| Long-term Repairs | 750K |
| Soft Costs Garage & Building | 1M |
| Total Cost | 8-9.75M |
| Public Funds, DRI | 3-4M |
| Project Partners | 4-5M |
| Est Financial Leverage | 1 to 1 |

Responsible Party

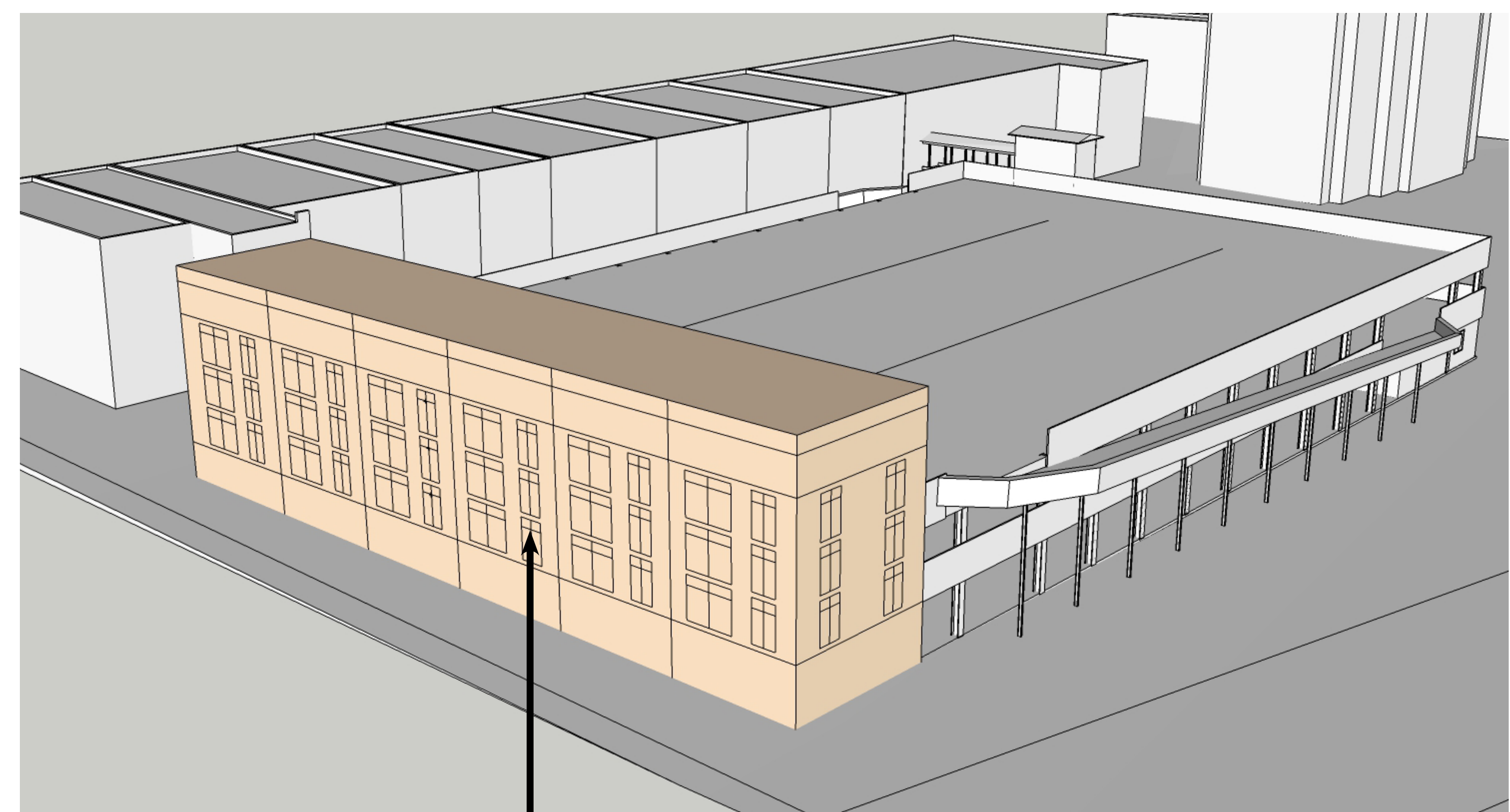
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Local Actions

- Retain Developer
- Application to CFA for DRI funds
- Regulatory approvals



Demolish End Bay



New Multifamily or Mixed-use

Note: Construction and public funding budgets are preliminary and subject to adjustment



B. Parking structure: Retail Renovation

Project No.9

Project Description

Demolish south west portion of second level of parking deck to allow for new retail. New weather proof structure building to be installed within garage to house new retail.

- Existing garage floor heights too low by conventional retail standards.
- Garage structure not weatherproof so new retail must have its own independent roof.
- Constrains parking structure natural ventilation code requirement.
- Potential private partnership with Green Earth
- Potential space for Makerspace and Small Scale Manufacturing
- Possible location for a public bathroom

Project Benefits

- Improves visual appearance of Chestnut Street.
- Provides potential commercial space.

Time Frame 2-5 Years

Ongoing Needs

Maintenance By Developer

DRI Strategy

Increase Downtown Retail

Project Detail

Retail 4,000-8,000sf
Long Term Garage Repairs

Est Budget Range

| | |
|--------------------------|---------------|
| Demolition | 200K-500K |
| New Structure | 600K-1M |
| Long-term Garage Repairs | 750K |
| Soft Cost | 300K |
| Total Cost | 1.5-3M |
| Public Funds, DRI | 1.5-3M |
| Project Partners | ? |

Responsible Party

?

Local Actions

Retain Developer
Application to CFA
Regulatory Approvals



Makerspace and Small Scale Manufacturing

Note: Construction and public funding budgets are preliminary and subject to adjustment



B. Expand: Parking Structure Re-cladding with

10. Green Screen

Project Description

Remove existing metal railings and screens on parking structure and re-clad with metal mesh. Remove CMU at portions of existing stair towers and insert fenestration. Cost includes long-term maintenance of 750K

Project Benefits

- Relatively low cost
- Low construction period duration
- Improves user friendliness of central retail facility
- Increases consumer spending on Main Street
- Supports jobs on Main Street

Est Budget Range

| | |
|-------------------------|-----------------|
| Existing Screen Removal | 100K |
| Green Screen | 400-550K |
| Stair tower | 100-200K |
| Long-term repairs | 750K |
| Soft Cost | 200K |
| Total est | 1.4-1.7M |
| Public Funds, DRI | 1.4-1.7M |
| Project Partners | ? |

Time Frame 2-4 Years

11. Brick

Project Description

Remove existing metal railings and screens on parking structure and re-clad with metal framing system and brick facing. Remove CMU at portions of existing stair towers, insert fenestration, clad with brick, provide new roof. Cost includes long-term maintenance of 750K

Project Benefits

- Improves user friendliness of central retail facility
- Increases consumer spending on Main Street
- Supports jobs on Main Street
- Provides material palette consistent with historic Main Street

Est Budget Range

| | |
|-------------------------|-----------------|
| Existing Screen Removal | 100K |
| Brick Cladding | 800K-1.2M |
| Stair tower | 200K |
| Long-term repairs | 750K |
| Soft Cost | 200K |
| Total Cost | 1.9-2.5M |
| Public Funds, DRI | 1.9-2.5M |
| Project Partners | ? |

Time Frame 2-4 Years



Note: Construction and public funding budgets are preliminary and subject to adjustment



B. Parking structure: Transit Hub

Project Description

Project creates a new, unified transit center for Oneonta Public Transit, Otsego Express, intercity buses, and taxis. Creates a new “gateway” for visitors to the City. It Allows Main Street to relinquish bus terminal. Makes transfers between intercity and transit buses more intuitive and convenient, solving the “first/last mile” problem. Project required reduction in width of Market Street.

Project Benefits

- Improves transportation connections
- Supports tourism economy
- Positions Oneonta’s Downtown as a central destination for the region.

Time Frame

1-3 Years

Ongoing Needs

Maintenance DOT

DRI Strategy

Connect Oneonta to Region

Project Detail

- Bays for 7 buses
- New waiting area
- New landscape
- New parking garage entrance
- Market Street construction
- The pergola buffers the buses from the Market Street
- Art icon and attractive design

Est Budget Range

| | |
|------------------|--------|
| Total Cost | 2-3M |
| Public Funds DRI | 1-1.5M |
| Project Partners | NY DOT |

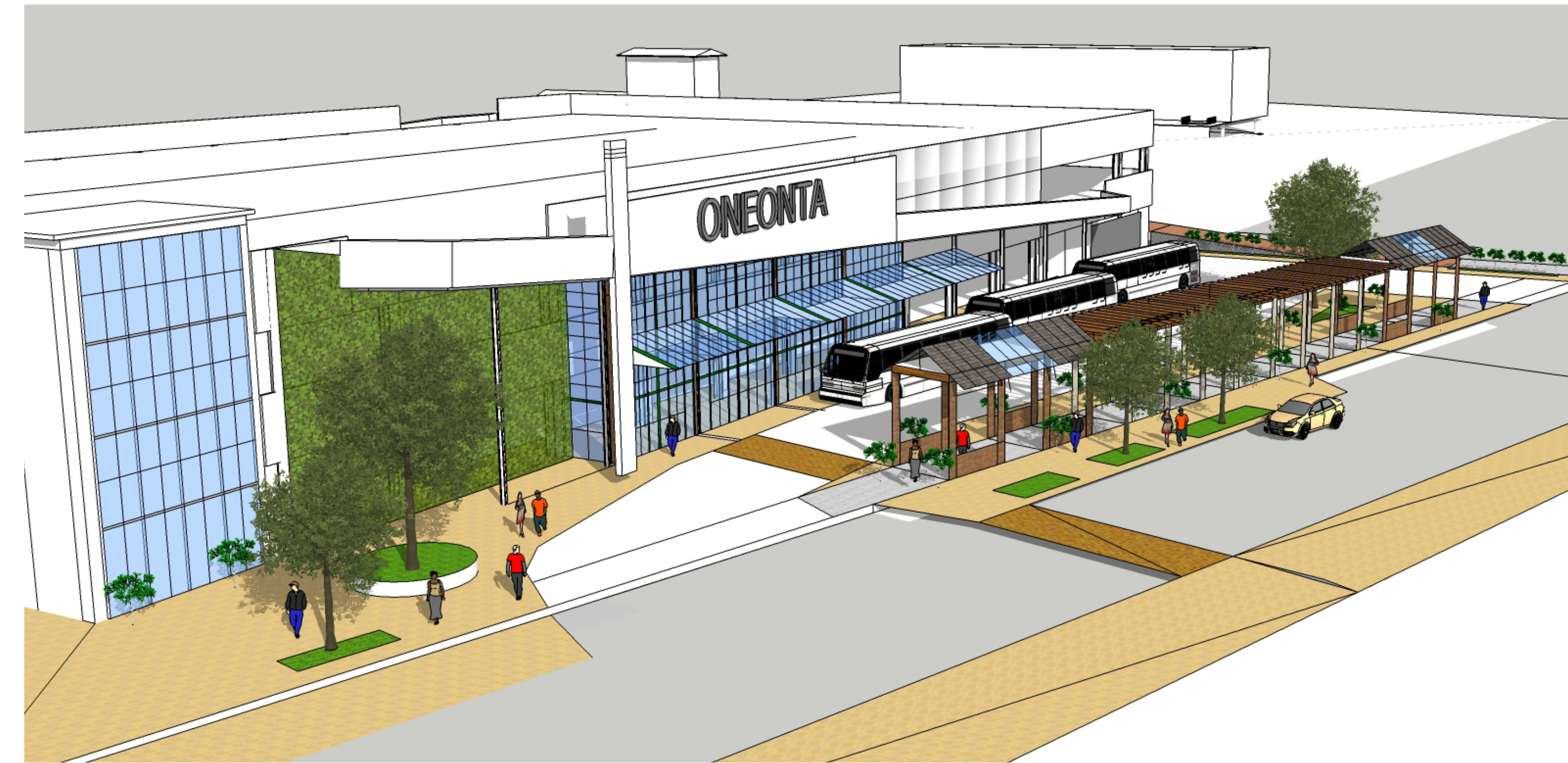
Estimated Financial Leverage

Responsible Party

City of Oneonta
Dept of Transportation

Local Actions

Application for CFA for DRI Funds
Coordinate with DOT and other transit operators



Note: Construction and public funding budgets are preliminary and subject to adjustment



B. Parking structure: Complete Demolition and New Mixed-use

Project No. 13

Project Description

Replacement of entire existing parking structure with new mixed-use development complex. Uses include new residential, commercial spaces, transit hub, private parking, public parking.

- Four to five story building with single-loaded corridor apartment configuration.
- Four story garage includes 140 dedicated residential spaces and 240 commercial spaces.
- Transit hub access to Market Street. Requires noise and air separation from residential.
- Temporary loss of 480 public parking spaces or 50% of the total public parking supply for Main Street.

Project Benefits

- Leverages some private investment
- Provides new transit hub
- Increases tax base
- Supported by residential market demand study

Time Frame 5-15 Years

Ongoing Needs

Maintenance By Owner and City

DRI Strategy

Increase Housing Downtown

Project Detail

| | |
|-------------|-------------------------|
| Residential | 45-55 Units (55,000sf) |
| Retail | 12-18,000sf |
| Parking | 240 Public, 140 Private |
| Transit Hub | 20,000sf |

Est Budget Range

| | |
|------------------------|---------------|
| Site Demo | 1M |
| Mixed Use Building | 11.2-13M |
| Transit Hub | 2-3M |
| Parking Structure | 8-10M |
| Soft Cost | 2.5-3.5M |
| Total Cost | 25-31M |
| Public Funds | 16-19M |
| DRI Funds | 3M |
| Project Partners | DOT |
| Est Financial Leverage | 1-1.5 |

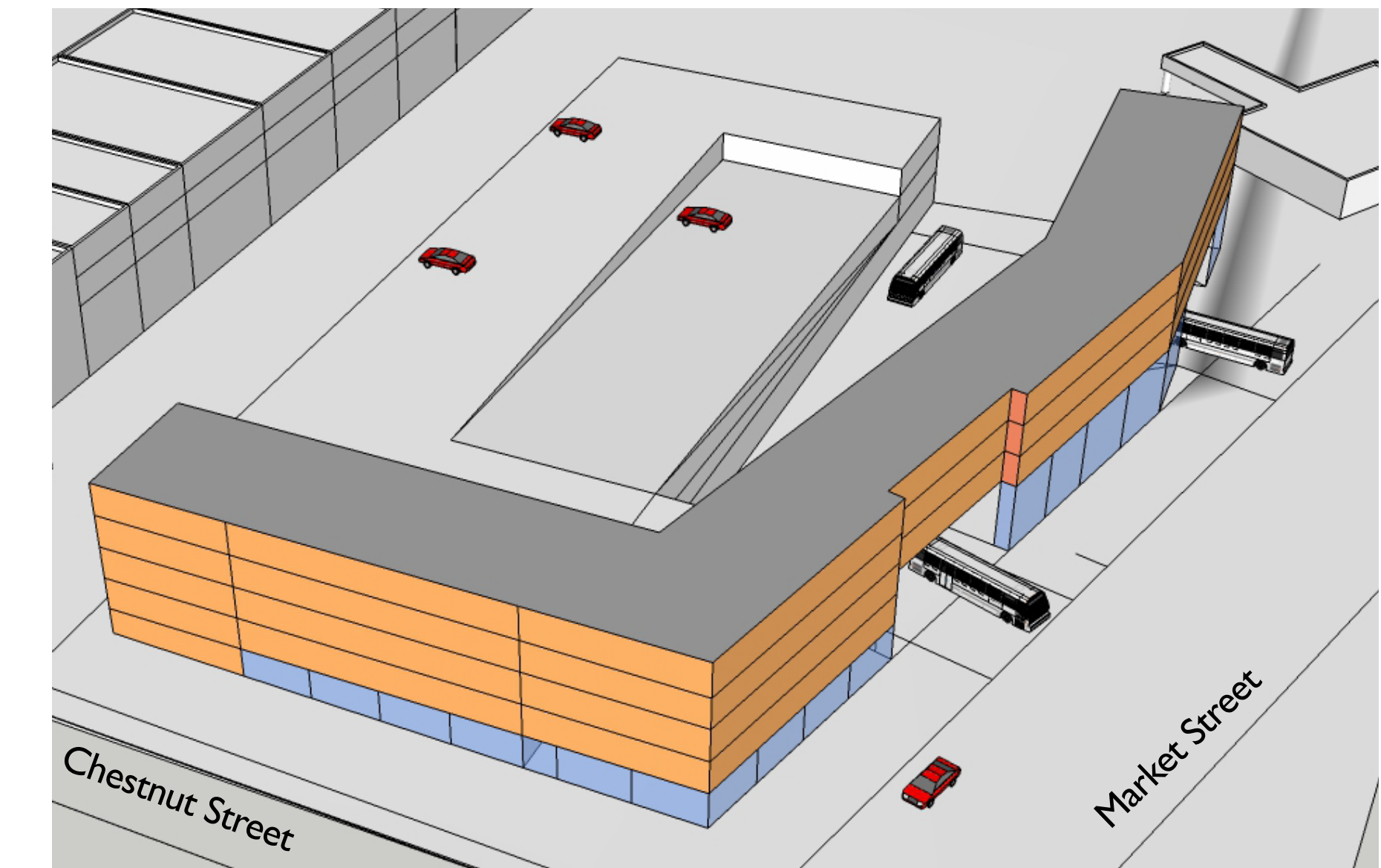
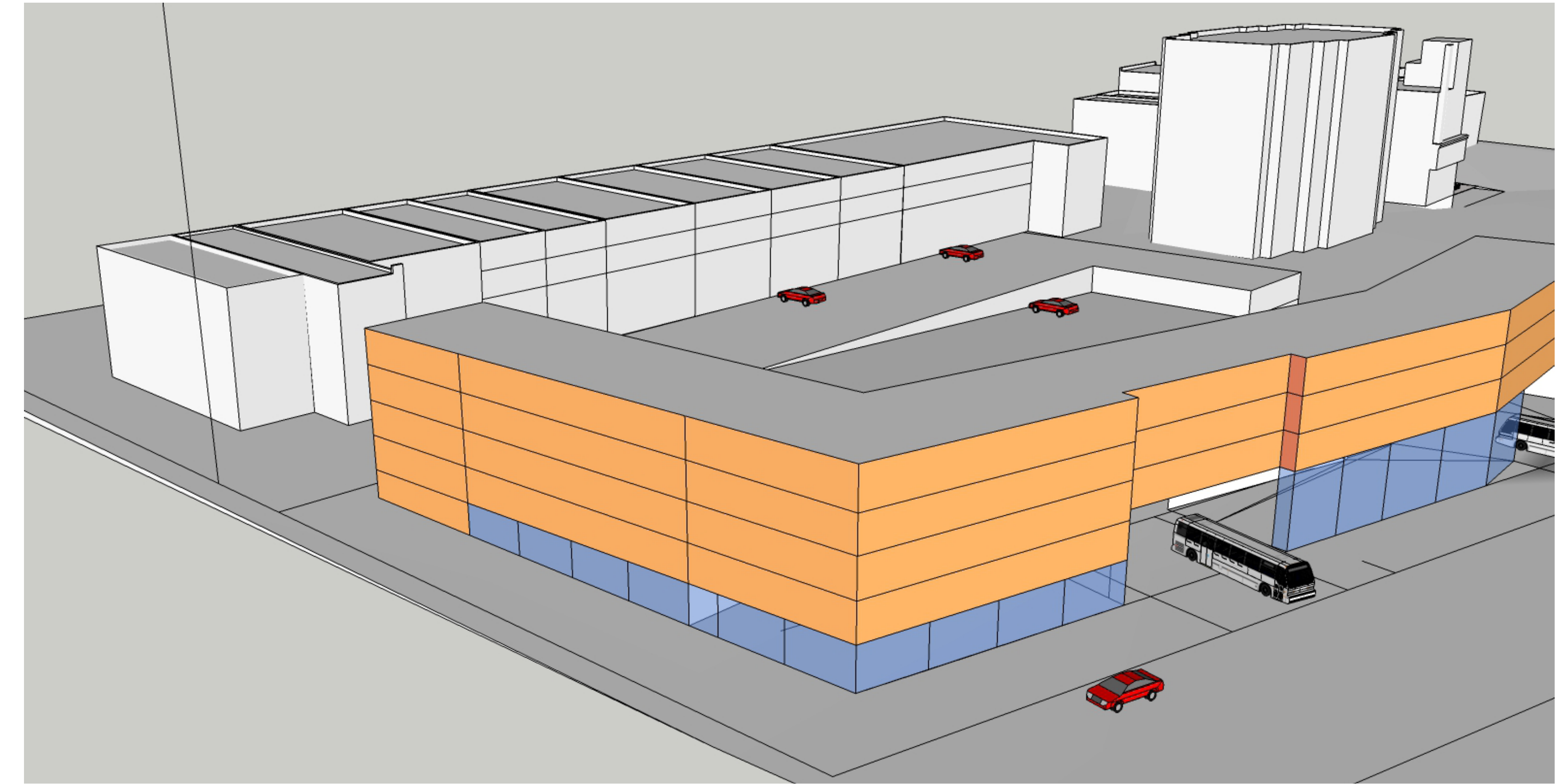
Responsible Party ?

Local Actions

- Secure additional public funds
- Retain Developer
- Application to CFA
- Regulatory Approvals

Disadvantage

Potential Temporary Job Loss on Main St from Temporary Loss of Parking



Note: Construction and public funding budgets are preliminary and subject to adjustment



B. Expand: New Multifamily Building, Typical

Project No. 14

Project Description

New mixed-use residential and commercial building on Market Street. Includes 3-4 story structure, wood frame construction with on site parking.

- Privately owned parcels could be developed by current property owners
- Requires lot reconfiguration to accommodate required parking by multiple users

Project Benefits

- Leverages high level of private investment
- Significantly improves character of Market Street.
- Creates diverse housing
- Increases consumer spending on Main Street
- Increases Tax base
- Supports jobs on Main Street
- Supported by residential market demand study

Time Frame 2-4 Years

Ongoing Needs

Maintenance By Developer

DRI Strategy

Increase Housing Downtown

Project Detail

| | |
|------------------|-------------|
| Typical Building | 24-27 Units |
| | 27,000sf |
| Retail | 4,000sf |
| Parking | 1 Level |
| | 9,000sf |

Est Budget Range

| | |
|-----------------------------------|----------|
| Building | 4.5-5.5M |
| Site Work | 750K |
| Acquisition | 250K |
| Soft Costs | 900K |
| <hr/> | |
| Total Cost | 6.5-7.5M |
| Public Funds, DRI | 500K-1M |
| Project Partners, Property Owners | ? |
| Est Financial Leverage | 1:4-1:5 |

Responsible Party

?

Local Actions

- Acquire Property, parcel adjustment
- Retain Developer
- Application to CFA for DRI Funds
- Regulatory Approvals



Note: Construction and public funding budgets are preliminary and subject to adjustment



C. CONNECT: Muller Plaza Passage

Project No. 15

Project Description

Re-opening of passage at Muller Plaza to allow pedestrian access from Muller Plaza to multiple Downtown destinations.

- Provide fence along Clarion Hotel
- Improve landscape and signage
- Improve lighting

Project Benefits

- Addresses lack of active use of Muller Plaza
- Provides access to public parking & transit hub
- Provides much needed access to Market Street
- Provides improved access to Foothills Theater
- Increases consumer spending on Main Street

Time Frame 1-2 Years

Ongoing Needs

Maintenance Limited, By City

DRI Strategy

Establish a Cohesive Downtown

Project Detail

Public Space 2,000sf
Fencing and Landscape

Est Budget Range

Fencing & Lighting 75-100K

Public Funds, DRI 75-100K

Project Partners ?

Responsible Party

?

Local Actions

Coordinate with Clarion Hotel
Application to CFA for DRI Funds
Regulatory Approvals



Note: Construction and public funding budgets are preliminary and subject to adjustment



Project Description

Establish a pedestrian walkway on unused City-owned property between Water Street and Market Street.

- Proposed boardwalk construction with Trex or Ipe wood for low maintenance.
- Proposed lighting and potted plants along walkway.

Project Benefits

- Addresses lack of active use of Muller Plaza
- Provides access to public parking & transit hub
- Provides much needed access to Market Street
- Provides improved access to Foothills Theater
- Increases consumer spending on Main Street

Time Frame 1-2 Years

Ongoing Needs

Maintenance Limited, By City

DRI Strategy

Establish a Cohesive Downtown

Project Detail

| | |
|--------------|---------|
| Public Space | 4,000sf |
| Boardwalk | |
| Lighting | |
| Signage | |

Est Budget Range

| | |
|-------------|----------|
| Boardwalk | |
| Ipe or Trex | 300-400K |
| Lighting | 50-75K |

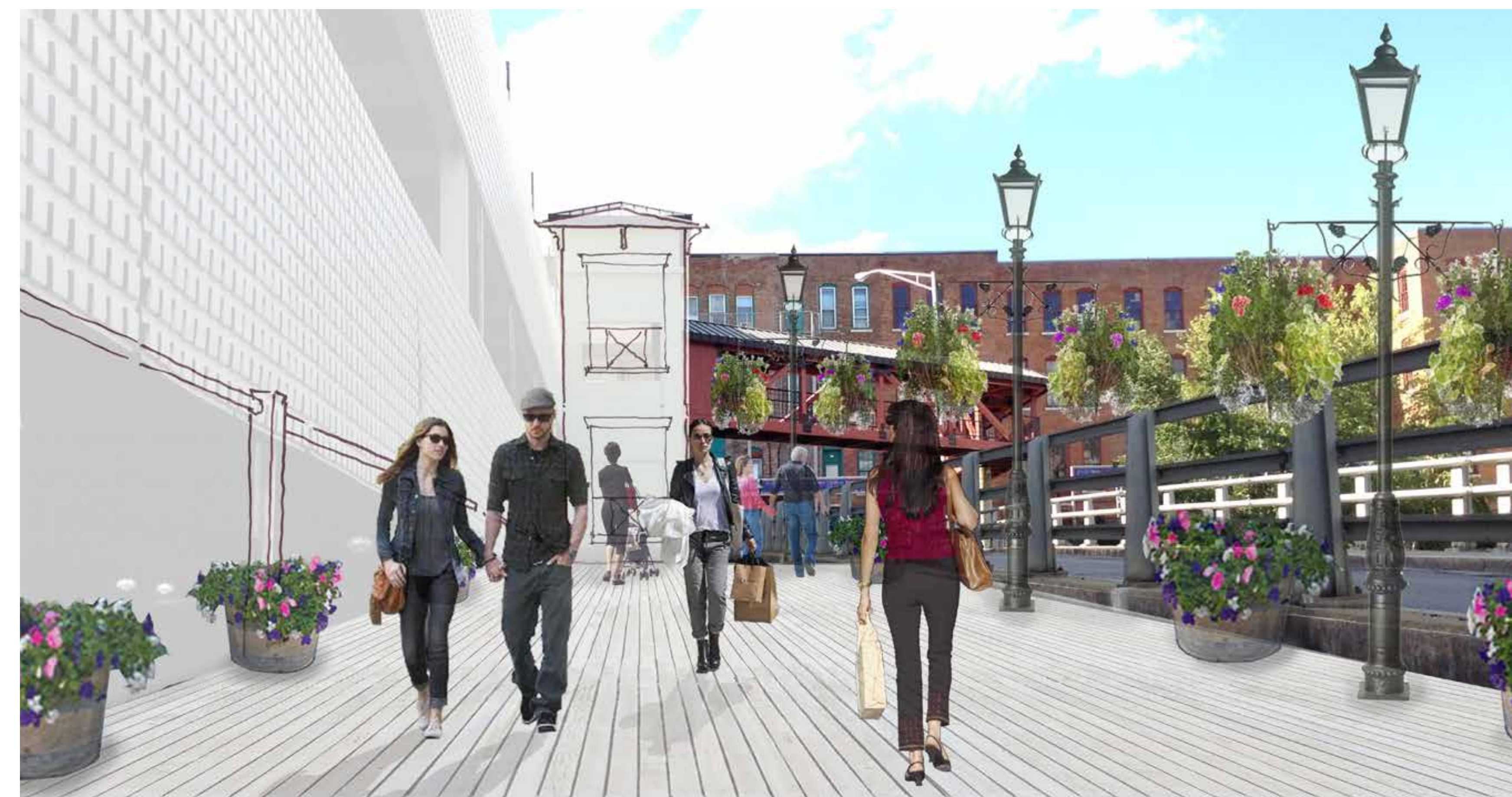
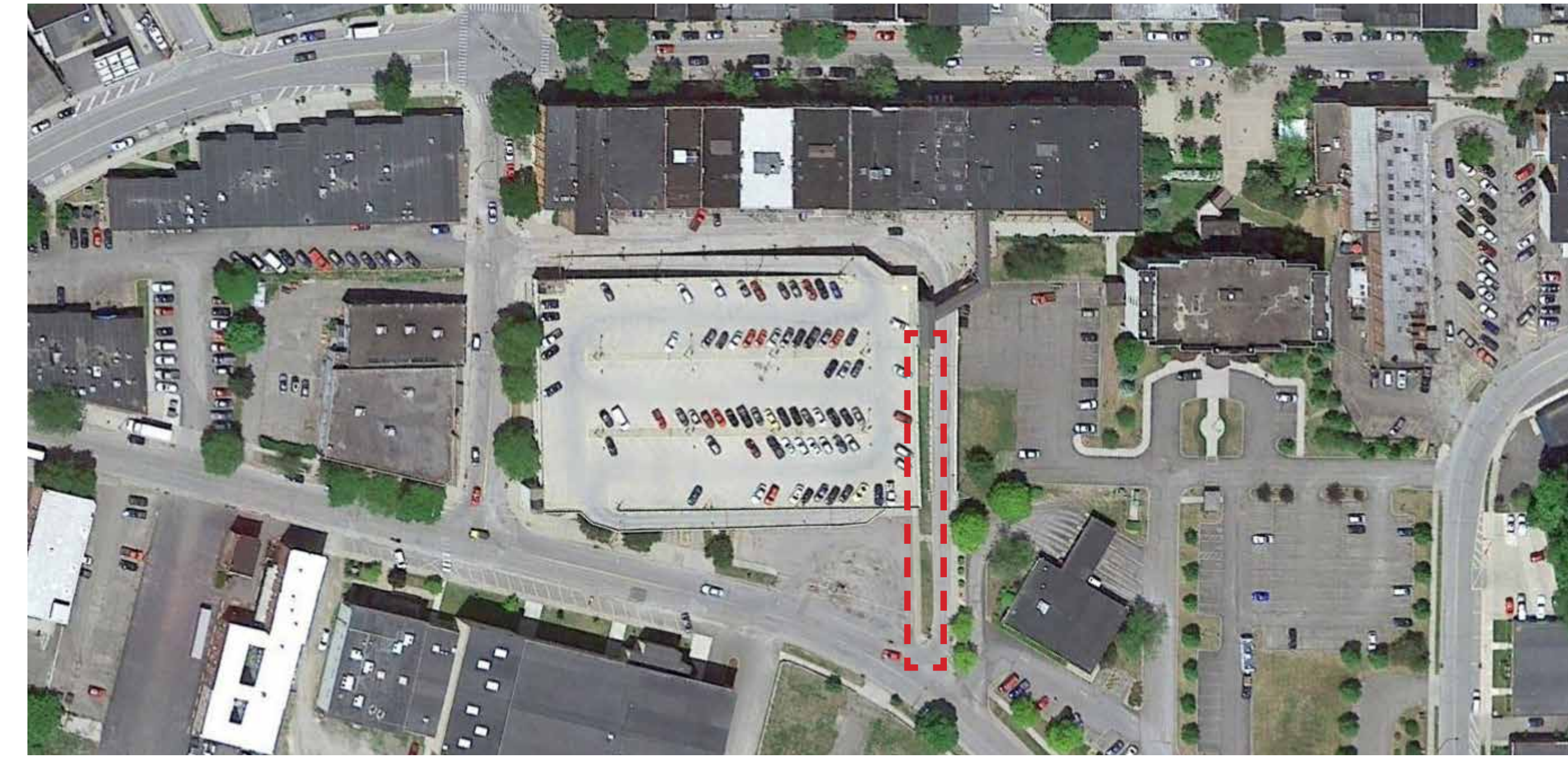
| | |
|-------------------|----------|
| Total Cost | 300-450K |
| Public Funds, DRI | 300-450K |
| Project Partners | ? |

Responsible Party

?

Local Actions

Application to CFA for DRI Funds
Regulatory Approvals



Note: Construction and public funding budgets are preliminary and subject to adjustment



C. CONNECT: Market Street Improvements

Project No.17

Project Description

This project allots funding to retrofit Market Street. The current street configuration is incompatible with pedestrian-oriented downtown development. Current configuration encourages high speed driving and limits pedestrian street activity. Project includes new bike lanes, new improved crosswalks, street width reduction, new on-street parking, new landscaping, and street lighting.

Phase 1 improvements are constructed with paint, and roll over devices. Phase 2 are permanent materials.

Project Benefits

- Increases pedestrian connectivity along Market Street
- Traffic calming
- Low cost and short-term implementation
- Changes character of Market Street

Time Frame

1-2 Years

Ongoing Needs

DRI Strategy

Improve Pedestrian capacity of Market Street

Project Detail

- Painted Intersections 6-7 Crossings
- Bike Lanes
- Add sidewalk on South side of the street with street trees and planting
- Reserved area for food trucks with portable chairs, tables and umbrellas
- Phase 2: Integrate rain gardens into sidewalk designs & green spaces

Est Budget Range

| | |
|---------------------------|-----------|
| Phase 1: Painted | 250K-500K |
| Phase 2: Permanent | 2-3M |
| <hr/> | |
| Total Cost: Phase 1 | 250-320K |
| CFA Funds: Phase 1 | 100K |
| Total Cost: Phase 2 | 1.5-3M |
| Public Funds: DRI Phase 2 | 1.5-3M |
| Partners: Phase 2 | DOT |
| Est Financial Leverage | |

Responsible Party

?

Local Actions

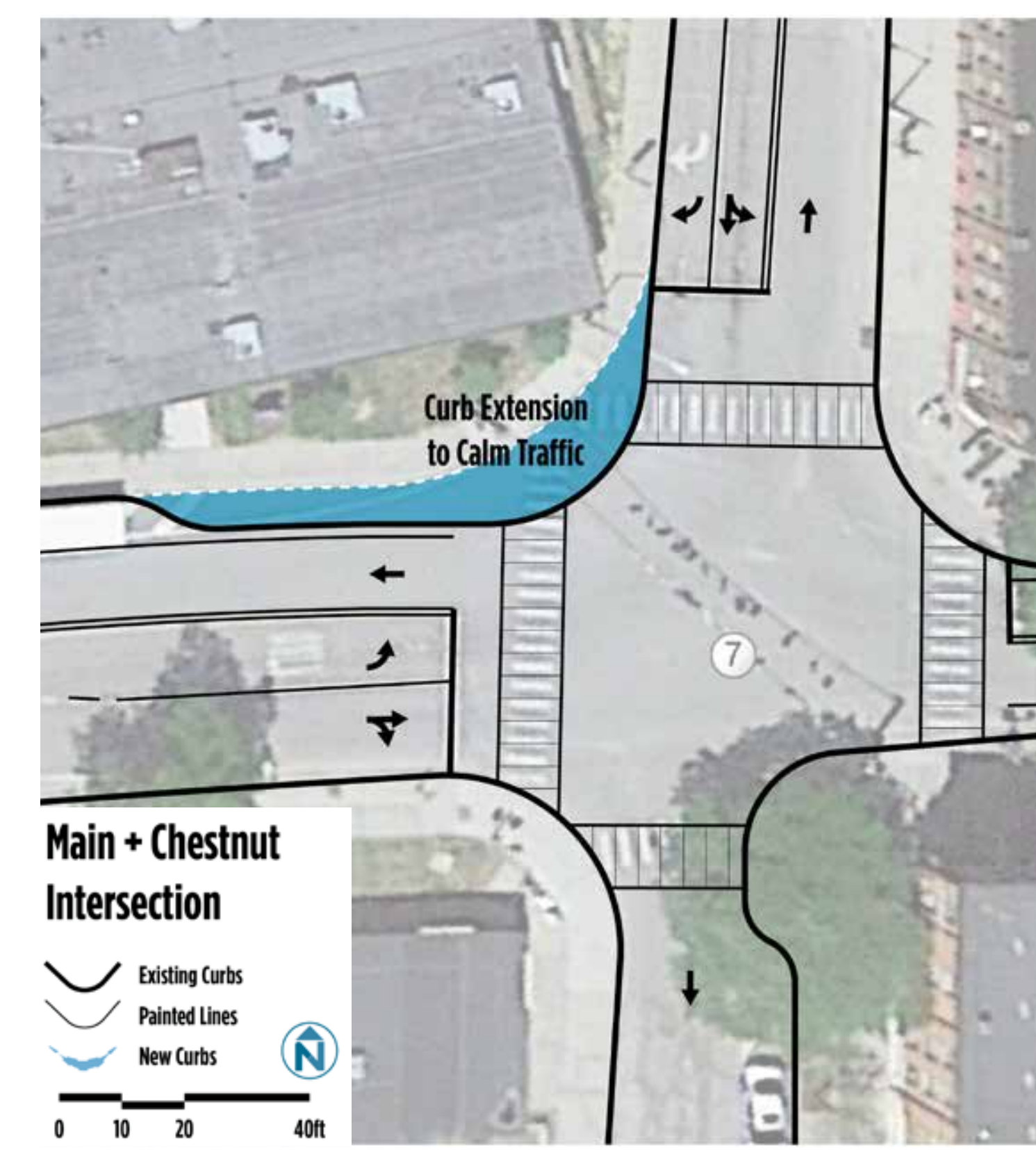
Application to CFA for DRI Funds
Regulatory Approvals



Phase 1: Bike lanes and painted pedestrian demarcations



Phase 2: New Landscaping, Street Lights, Benches



Phase 1: Improve pedestrian safety at Chestnut Street & Main Street



Note: Construction and public funding budgets are preliminary and subject to adjustment



C. CONNECT: Art & Culture Support

Project No. 18

Project Description

Support for local arts

- Provide art commissions for public art in Oneonta
- Provide art space
- Connect artists with local businesses

Project Benefits

- Maintains authenticity
- Attracts tourism
- Provides jobs

Time Frame

1-5 Years

Ongoing Needs

DRI Strategy

Strengthen Downtown Businesses

Project Detail

Support for Arts Programs
 Art Commissions
 Art Space

Est Budget Range

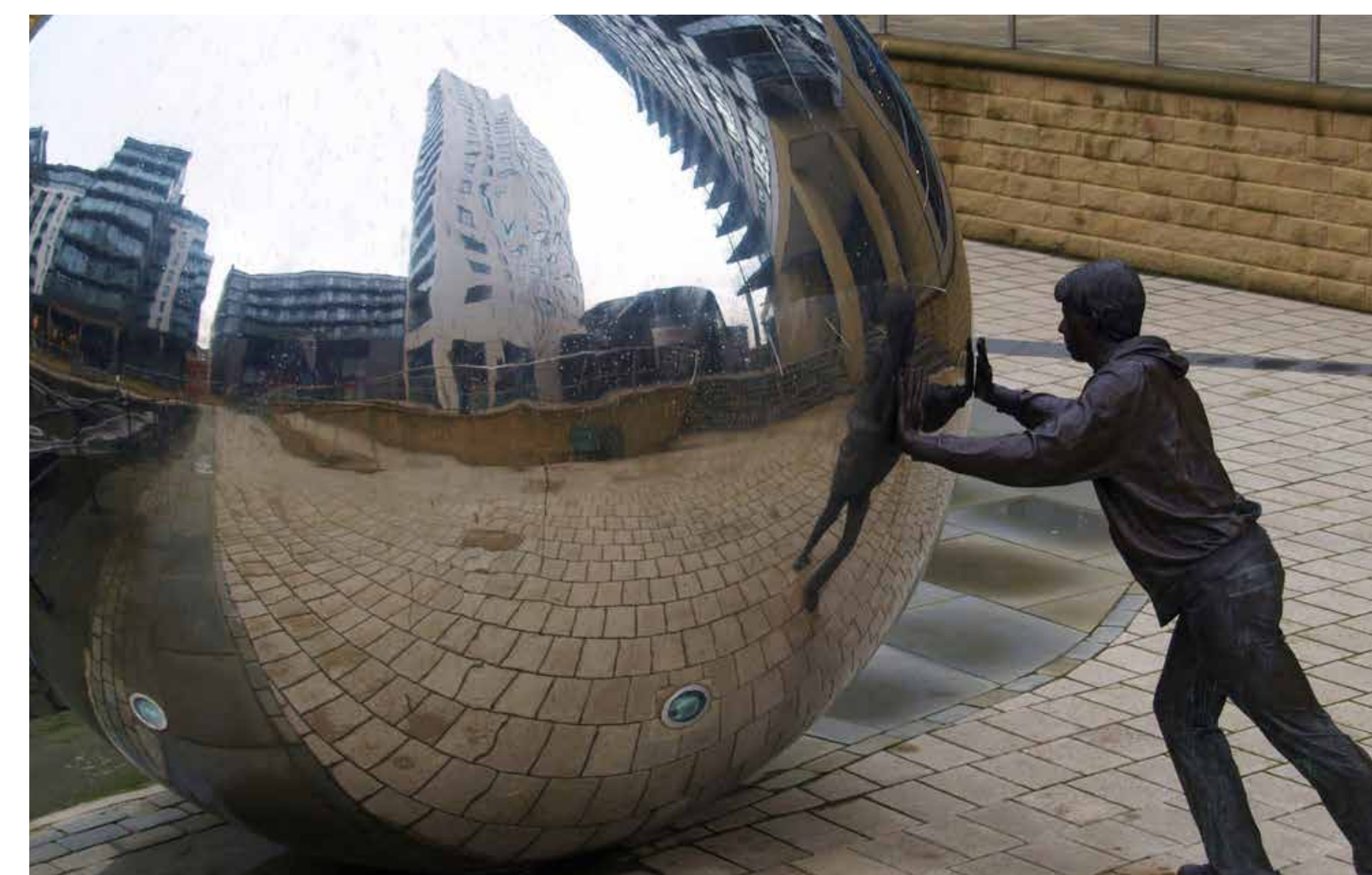
| | |
|------------------------|------|
| Multiple Programs | 120K |
| Total Cost | 120K |
| Public Funds, DRI | 120K |
| Project Partners | |
| Est Financial Leverage | ? |

Responsible Party

?

Local Actions

Application to CFA for DRI Funds



Note: Construction and public funding budgets are preliminary and subject to adjustment



Project Summary List

Project Summary List

| Buildings | Estimated Total Cost | DRI Funded Portion | Other Public Aid | Financial Leverage | Infrastructure | Estimated Total Cost | DRI Funded Portion | Other Public Aid | Financial Leverage |
|---|----------------------|--------------------|------------------|--------------------|---------------------------------------|----------------------|--------------------|------------------|--------------------|
| Upper Story Housing Support | Unknown | 750K - 1.5M | Yes | 1:1 to 1:5 | Market Street Improvements: Phase 1 | 250-320K | 100K | 150-220K | ? |
| Westcott Lot Mixed-use Development | 6.85-8.25M | 2-2.5M | | 1:3 to 1:35 | Market Street Improvements: Phase 2 | 1.5-3M | 1.5-3M | Yes | |
| Mohawk Valley Food & Beverage Innovation Center | 14-15M | 1.75M | Yes | 1:3 | Utilities | 1M | | 1M | |
| Program for Retail and Commercial Tenant Improvement Fund | 650K | 650K | | 1:1 to 1:5 | Parking Structure Alternatives: | | | | |
| New Multifamily Buildings, Typical | 6.5-7.5M | 500K-1M | | 1:4 to 1:5 | Partial Demolition & New Residential | 8-9.75M | 3-4M | 750K | 1 to 1 |
| | | | | | Retail Renovation | 1.5-3M | 1.5-3M | 750K | ? |
| | | | | | Recladding Green Screen | 1.4-1.7M | 1.4-1.7M | 750K | ? |
| | | | | | Recladding with Brick | 1.9-2.5M | 1.9-2.5M | 750K | ? |
| | | | | | Transit Hub | 2-3M | 1-1.5M | 1-2M | ? |
| | | | | | Complete Demolition and New Mixed-use | 25-31M | 3M | 13-16M | 1 to 1:5 |
| Totals: Buildings | | DRI: 7-9M | | | Totals: Infrastructure | | DRI: 3-6M | | |
| Public Space/ Culture | Estimated Total Cost | DRI Funded Portion | Other Public Aid | Indirect Leverage | Town Center Administration | Estimated Total Cost | DRI Funded Portion | Other Public Aid | Indirect Leverage |
| Muller Plaza Passage | 75K-100K | 75K-100K | | Yes | Downtown Business Support, 5yrs | 400K | 400K | | Yes |
| Public Walkway from Water Street to Market Street | 300K-450K | 300K-450K | | Yes | Design Standards | 100K | 100K | | ? |
| Arts & Culture Support | 120K | 120K | | Yes | Branding | 100K - 150K | 100K - 150K | | Yes |
| Public Space | 300K | 300K | | Yes | | | | | |
| Signage | 330K | 330K | | Yes | | | | | |
| Totals: Public Space | | DRI: 1.3M | | | Totals: Administration | | DRI: 650K | | |

Note: Professionally certified cost estimators and structural engineers are currently reviewing specific project components. The construction costs are order of magnitude numbers only and are subject to refinement.

